



09.09.2026 A.S. Board of Directors Meeting

Minutes

Associated Students San Jose State University

9/9/2026 3:00 PMPDT

@ Student Union Meeting Room 1A, Zoom: <https://sjsu.zoom.us/j/84409347060>

I. Call to Order

Chair Lo calls the meeting to order at 3:01pm.

II. Land Acknowledgement

Chair Lo reads the land acknowledgement.

 [Land Acknowledgement.pdf](#)

III. Roll Call

The recording secretary completes roll call.
Quorum met.

IV. Approval of Agenda

Motion:

Chair Lo recommends a motion to approve the agenda.

Motion moved by Director Thakkar and motion seconded by Director Shaheen. Vote: 12-0-0, agenda approved.

V. Consent Agenda

If passed by unanimous consent of the Board of Directors, all items listed will be approved simultaneously. Items can be pulled for separate discussion at the request of a Board member without a motion or a second.

A. Approval of the Minutes for August 26th, 2026

 [08.26.26 Board of Directors Meeting Minutes with Roll Call.pdf](#)

B. Action Item: Vote to appoint Luke Jennings to the Lobby Corps Committee (Presenters: Maxwell Fairleigh)

 [Student At Large Application - Luke Jennings.pdf](#)

C. Action Item: Delegate Vice President of Finance Adi Tuidelaibatiki to Attend CSU Forward, CSU Promise and Student Success Framework Event

The California State University (CSU) System adopted **CSU Forward** in 2025 as its systemwide strategic plan, organized around four performance objectives: Economic Mobility Engine, Sustainable Affordability, Employer of Choice, and Maximize Statewide Impact.

CSU Vice Chancellors Dilcie Perez and Junius Gonzalez will be with SJSU representatives about the upcoming CSU Forward, CSU Promise and Student Success Framework on **Monday, September 14, 10 AM to 11 AM.**

President Akin will not be able to attend due to a class conflict, the President would like to delegate the responsibility of attendance to a Board Member who will be able to attend and report back in her stead.

VI. Public Forum

Public Forum is intended as an opportunity for any member of the public to address the Associated Students Board of Directors regarding any issues affecting SJSU students. Speakers are allowed 3 minutes each to speak.

Please sign in on the clip board if in person or if you are online sign in using chat for minute recording purposes.

No public forum.

VII. Executive Director's Informational Report (4 minutes) (Presenters: Kingson Leung)

 [ED Report 9.9.2026.pdf](#)

Executive Director Leung shares updates that occurred over the last few weeks, including that A.S. attended an Open House at Moss Landing Marine Labs. ED Leung highlights the affordable Book Voucher Program and BayPass sign ups.

Executive Director Leung shares that all 10 A.S. Departments have developed goals for their individual departments, to be shared with the A.S. Operations Committee. He shares that the A.S. Organization is having an All Staff Professional Development Day upcoming. Spartan Squad Kickoff is Thursday and ED Leung encourages the community to attend the upcoming Football Game.

VIII. University Administration's Informational Report (3 minutes) (Presenters: Heather French)

University Representative Heather French shares that the Dean of Students Office is piloting a constructive dialogues workshop this Fall that will be shared with various student leader groups on campus. She highlights that September is Latinx Heritage Month and invites the A.S. Board to the Kick Off event for this month, held by Centro. Dr. French shares that this month is also Suicide Awareness month and highlights campus resources that can support any students in need.

Dr. French shares engagement events that her area is hosting, including Donuts with the Dean and Joe on the Go. She also recognizes and celebrates Associated Students and

the Board for their involvement in the Flag Raising Ceremony and general engagement on campus.

IX. Student Union's Informational Report (3 minutes) (Presenters: Jon Tucker)

No report, no representative in attendance.

X. Action Items

A. Unfinished Business

1. Action Item: Vote to Appoint Delegate to the Budget Advisory Committee of the Academic Senate (Presenters: Ma'Kayla Akin)

The committee may be delegated by the A.S. President to a Board member designee:

- Meets 8/28, 9/4, 9/18, 10/2, 10/16, 11/6, 11/20, 12/11 1:00 - 3:00 P.M. via zoom, contact co-chairs Kathy Kaoudis and Hiu Yung Wong at kathy.kaoudis@sjsu.edu and hiuyung.wong@sjsu.edu for more information.

Motion:

Chair Lo recommends a motion to open the action item.

Motion moved by Director Shaheen and motion seconded by Vice President of Finance Tuidelaibatiki.

Discussion: Chair Lo emphasizes the information provided within the item regarding when the Budget Advisory Committee will meet and opens the floor to nominations. Director Leung emphasizes the purpose of this committee and the importance of having the student voice on the committee. There is discussion that Vice President of Finance Tuidelaibatiki is already a member of the committee per the A.S. Bylaws.

Motion:

Director Shaheen moves to nominate herself for the Budget Advisory Committee.

Motion moved by Director Shaheen and motion seconded by Director Thakkar. Vote: 12-0-0, amendment approved.

Motion:

Main motion.

Vote: 12-0-0, motion passes.

B. New Business

1. Action Item: Appoint Replacement for Director Ranka on the Audit Committee (Presenters: Shannon Lo)

The purpose of the A.S. Audit Committee is to review the audit conducted by the outside auditing firm.

The duties of the A.S. Audit Committee are to:

- Make recommendations to the Board of Directors on the hiring and firing of the outside auditing firm.
- Negotiate the compensation of the auditor on behalf of the Board of Directors.
- Confer with the auditor to ensure that the financial affairs of the charitable organization are in order to the satisfaction of Committee members.
- Review the audit and determine whether to recommend acceptance of the audit by the Board of Directors.
- Approve any non-audit services to be performed by the auditing firm.

There is one upcoming meeting on **September 11th, 2026 from 9 AM to 10 AM** in the Government Office conference room, where we must appoint a replacement to meet quorum. In addition, there is another meeting in mid-April in order to confirm the contracts for next year's audit firm.

Motion:

Chair Lo recommends a motion to open the action item.

Motion moved by Director Thakkar and motion seconded by Vice President of Finance Tuidelaibatiki.

Discussion: The Board discusses the the item and Director Ranka shares that she is able to attend the audit committee meeting this week.

Motion:

Main motion

Vote: 0-12-0, motion fails.

2. Action Item: Appoint Designee to Univeristy Library Board (Presenters: Ma'Kayla Akin)

The board will vote on who to appoint to the University Library board in place of President Akin. President Akin has class at the times of the meeting and needs a student delegate.

Please refer to the University Library Board Meetings document for meeting dates and times.

 [ULB 2026 2027 Meetings.pdf](#)

Motion:

Chair Lo recommends a motion to open the action item.

Motion moved by Director Thakkar and motion seconded by Director Fairleigh.

Discussion: President Akin leads this item and shares that she needs to appoint a representative in her place due to class.

Motion:

Vice President of Finance Tuidelaibatiki nominates herself for the University Library Board.

Motion moved by Vice President of Finance Tuidelaibatiki and motion seconded by Director Hernandez. Vote: 12-0-0, amendment passes.

Motion:

Main motion.

Vote: 12-0-0, motion passes.

3. Action Item: Nominations for Membership on the Artificial Intelligence Advisory Committee for the 2026-27 Academic Year (Presenters: Kingson Leung)

The Artificial Intelligence Advisory Committee is a presidential standing committee. It advises the Cabinet and the President on the integration, development, and ethical implementation of artificial intelligence across the university's academic, applied, and administrative work.

- The committee will meet monthly from September through May and bi-weekly as a project team. Each member completes a common orientation to artificial intelligence within the first month of service. Terms are one academic year and are renewable.
- This call will fill five faculty seats and four staff seats. The two student seats are nominated through Associated Students, and paid AI Fellow positions will be announced separately.
- All nominations and self-nominations to crist.khachikian@sjsu.edu by September 11, 2026.

Information: <https://sjsu.edu/ai/vision/committee/index.php>

Motion:

Chair Lo recommends a motion to open the action item.

Motion moved by Director Thakkar and motion seconded by Vice President of Finance Tuidelaibatiki.

Discussion: Chair Lo highlights information related to the Artificial Intelligence Advisory Committee. She highlights the charge of the committee and that they are looking for 2 students, an undergraduate and graduate student. There is clarification that Associated Students is responsible for recommending students to this committee.

Director Fairleigh, Chair Lo, and Director Shaheen share that they would like to nominate themselves for this committee and each highlight the reasoning behind their interest in committee participation.

Executive Director Leung highlights that A.S. can provide multiple nominations to the committee and Dr. Heather French recommends reaching out to the AI and

Vice President of Finance Tuidelaibatiki yields time to guest Mari Fuentes-Martin, Vice President of Student Affairs to share some additional information about the committee.

Motion:

President Akin motions to nominate Director Fairleigh, Director Shaheen, and Chair Lo for the Artificial Intelligence Advisory Committee.

Motion moved by President Akin and motion seconded by Director Hernandez. Vote: 12-0-0, amendment approved.

Motion:

Main motion.

Vote: 12-0-0, motion passes.

4. Action Item: Vote to Appoint Director to the Affordability Tiger Team of the CSU Forward Student Success Steering Committee (Presenters: Shannon Lo)

The California State University (CSU) System adopted CSU Forward in 2025 as its systemwide strategic plan, organized around four performance objectives: Economic Mobility Engine, Sustainable Affordability, Employer of Choice, and Maximize Statewide Impact.

The Chancellor's Office will establish a systemwide implementation structure built around four Tiger Teams aligned to these commitment areas: Affordability, Experiential Learning, Adaptive & Responsive Teaching & Learning, and Personalized Journeys to Success, which source and deploy leading practices across the system.

[CSU Forward Campus Implementation Team Proposal](#)

Motion:

Chair Lo recommends a motion to open the action item.

Motion moved by Director Thakkar and motion seconded by Director Shaheen .

Discussion: Chair Lo shares information that SJSU has developed committees to help further the CSU Forward priorities.

President Akin highlights the importance of representing in these committees. Time is yielded to Dr. Mari Fuentes Martin, who highlights information related to the time commitment for these subcommittees. She highlights their flexibility to work with the students within each committee.

Dr. Mari Fuentes-Martin highlights that the Affordability committee will look at things like tuition and scholarships.

Motion:

Vice President of Finance Tuidelaibatiki self nominates.

Motion moved by Vice President of Finance Tuidelabtiki and motion seconded by Director Hernandez . Vote: 12-0-0, amendment approved.

Motion:

Main motion.

Vote: 12-0-0, motion passes.

5. Action Item: Vote to Appoint Director to the Experimental Learning Tiger Team of the CSU Forward Student Success Steering Committee (Presenters: Shannon Lo)

The California State University (CSU) System adopted CSU Forward in 2025 as its systemwide strategic plan, organized around four performance objectives: Economic Mobility Engine, Sustainable Affordability, Employer of Choice, and Maximize Statewide Impact.

The Chancellor's Office will establish a systemwide implementation structure built around four Tiger Teams aligned to these commitment areas: Affordability, Experiential Learning, Adaptive & Responsive Teaching & Learning, and Personalized Journeys to Success, which source and deploy leading practices across the system.

[CSU Forward Campus Implementation Team Proposal](#)

Motion:

Chair Lo recommends a motion to open the action item.

Motion moved by Director Thakkar and motion seconded by President Akin .

Discussion: Chair Lo re-emphasizes the importance of this committee encouraging out of classroom experiences. Executive Director Leung clarifies that the committee is Experiential, not experimental. Director Gandhi shares her self nomination and that this committee would support her Board initiatives.

Motion:

Director Gandhi self nominates.

Motion moved by Director Gandhi and motion seconded by Vice President of Finance Tuidelaibatiki . Vote: 12-0-0, amendment passes.

Motion:

Main motion.

Vote: 12-0-0, motion passes.

6. Action Item: Vote to Appoint Director to the Adaptive and Responsive Teaching and Learning Tiger Team of the CSU Forward Student Success Steering Committee (Presenters: Shannon Lo)

The California State University (CSU) System adopted CSU Forward in 2025 as its systemwide strategic plan, organized around four performance objectives: Economic Mobility Engine, Sustainable Affordability, Employer of Choice, and Maximize Statewide Impact.

The Chancellor's Office will establish a systemwide implementation structure built around four Tiger Teams aligned to these commitment areas: Affordability, Experiential Learning, Adaptive & Responsive Teaching & Learning, and Personalized Journeys to Success, which source and deploy leading practices across the system.

[CSU Forward Campus Implementation Team Proposal](#)

Motion:

Chair Lo recommends a motion to open the action item.

Motion moved by Director Thakkar and motion seconded by Director Gandhi.

Discussion: Chair Lo opens the floor for discussion on who has interest in representing on this committee.

Motion:

President Akin nominates Director Hernandez.

Motion moved by President Akin and motion seconded by Director Thakkar. President Akin rescinds her nomination.

Motion:

Director Fairleigh self nominates.

Motion moved by Director Fairleigh and motion seconded by Vice President of Finance Tuidelabatiki. Vote: 12-0-0, amendment approved.

Motion:

Main motion.

Vote: 12-0-0, motion passes.

7. Action Item: Vote to Appoint Director to the Personalized Journeys to Success Tiger Team of the CSU Forward Student Success Steering Committee

The California State University (CSU) System adopted CSU Forward in 2025 as its systemwide strategic plan, organized around four performance objectives: Economic Mobility Engine, Sustainable Affordability, Employer of Choice, and Maximize Statewide Impact.

The Chancellor's Office will establish a systemwide implementation structure built around four Tiger Teams aligned to these commitment areas: Affordability, Experiential Learning, Adaptive & Responsive Teaching & Learning, and Personalized Journeys to Success, which source and deploy leading practices across the system.

[CSU Forward Campus Implementation Team Proposal](#)

Motion:

Chair Lo recommends a motion to open the action item.

Motion moved by Director Thakkar and motion seconded by Director Gandhi.

Discussion: Chair Lo highlights that Director Hernandez shared interest in the committee. Chair Lo highlights the charge of this committee and the Board discusses potential nominations.

Director Horoufi shares interest in nominating herself.

Motion:

Director Horoufi self nominates.

Motion moved by Director Horoufi and motion seconded by Director Shaheen. Vote: 12-0-0, amendment passes.

Motion:

Main motion.

Vote: 12-0-0, motion passes.

8. Discussion Item: Support and Promotion of the CSU AI Survey (Time Certain at 4:00 PM) (Presenters: Chris Wessells, Amy Segeren)

Amy Segeren, the Director of IT Program Management, will be representing Chris Wessells at the Office of the Vice President of Information Technology and Chief Information Officer to talk about a CSU-wide Artificial Intelligence survey, named the *CSU AI Survey*, that will be live to all CSU students from **September 21st to October 19th**.

In 2025, “Ahead of the Curve: What the Nation’s Largest University System Is Learning about AI” offered the key findings of a systemwide AI survey of students, faculty and staff that the CSU conducted in that year to understand how they perceive AI, use it, and what they need to engage with it effectively. With nearly 100,000 responses, the survey is the nation’s most comprehensive higher education AI dataset.

- Request for the Board of Directors representative to create an informational video sharing the importance of the survey, why student voices are essential, and additional information about the CSU AI Survey.

Last year's report can be found here: <https://www.calstate.edu/impact-of-the-csu/technology/ai-empowered-csu/Pages/ai-survey.aspx>

Discussion: Guest Amy Segeren introduces herself and discusses the CSU AI survey. She shares some highlights, including that this is the largest AI survey in the world, the dates of the survey, and information they learned from the survey process last year to support them getting a larger survey turnout this year.

Amy highlights the importance of this survey and what the plans are to utilize this information. This includes them sharing information with staff and faculty to hear student feedback. She highlights that the survey will go live on Sept. 21st and will run through the middle of October.

They are hoping to partner and work with the A.S. Board of Directors to improve follow through after the survey data is gathered.

The floor is opened for discussions and questions. There are questions about the information that the survey will gather.

Director Hernandez is re-recognized at 4:19pm.

Director Shaheen is re-recognized at 4:20pm.

President Akin highlights some of the current board members that may be able to support the next steps with this process. There are questions about the length of the survey and if that is flexible or if incentives are involved. The Board of Directors provides additional feedback and ideas on ways to gain engagement with the survey, including utilizing faculty and staff.

The group discusses next steps in marketing and promotions of supporting this and what next steps the group could do when working together.

9. Discussion Item: Associated Students Board of Directors Priorities
(Presenters: Shannon Lo)

The Board will discuss what key priorities to adopt for the remainder of the academic year, guiding our work in student advocacy, funding, transparency, and campus partnerships. Establishing these priorities ensures the Associated Students Board of Directors remains accountable and effective in serving the SJSU campus community and beyond.

Discussion: Chair Lo leads the discussion surrounding the A.S. Board of Directors priorities and wants to provide time for the Board of Directors to discuss their priorities as a group, as they will guide the groups goals for the year.

Director Gandhi and Director Ranka are excused for a point of personal privilege at 4:06pm.

Chair Lo highlights the three main areas of their developed priorities, including communication, campus support, and outreach.

Chair Lo highlights some Communication focuses, including making agendas more easily accessible.

Director Gandhi is re-recognized at 4:10pm.

Vice President of Finance Tuidelaibatiki shares ideas around support and outreach, including connecting with the identity centers within the Student Union.

Director Ranka is re-recognized at 4:11pm.

President Akin reviews the priorities that have been edited and refined by the A.S. Board Executives. She highlights that with each of the 6 shared, that all positions could find various strategies to support them.

Director Shaheen and Director Hernandez take a point of personal privilege at 4:16pm.

Discussion pauses for time certain at 4:16pm.

Discussion resume at 4:36pm.

President Akin resumes sharing strategy ideads for the various priorities shared. Each member of the Board takes a turn highlighting the areas they would like to focus on and various strategies they might use.

As discussion concludes, Chair Lo touches on the importance of these priorities and notes that the Board will vote to approve the priorities at a later meeting.

XI. Executive Officer Reports (4 minutes each)

A. President (Presenters: Ma'Kayla Akin)

The President will present their board report.

 [AKINBoard Report .pdf](#)

President Akin leads her report with her highlights, including the Flag Raising, Filipino Mural Painting, and Welcome Black events. She emphasizes the importance of students applying to University Committee openings and highlights the upcoming CSSA Meeting.

B. Vice President of Administration (Presenters: Shannon Lo)

The Vice President of Administration will present their board report.

 [S.Lo Board Report - 09.09.2026.pdf](#)

Chair Lo leads her report with highlights, including her participation in the University Professional Standards Committee and additional A.S. and Board of Directors meetings. She shares that she has been connecting with Recognized Student Organizations to highlight A.S. resources and that she was a speaker at CAPISE's Fall Welcome event.

C. Vice President of Finance (Presenters: Adi Tuidelaibatiki)

The Vice president of Finance will present their board report.

 [A.Tuidelaibatiki.09.03.26.pdf](#)

Vice President of Finance Tuidelaibatiki shares her highlights, including attending CAPISE's Fall Welcome, attending university meetings, and holding the first Finance Committee Meeting. She emphasizes her A.S. Funding Trainings, and encourages RSO leaders to attend them to learn more about A.S. Funding.

XII. Directors' Reports (3 minutes each)

A. Director of Academic Affairs (Presenters: Christina Shaheen)

The Director of Academic Affairs will present their board report.

 [C.Shaheen 9 9 2026.pdf](#)

Director Shaheen shares her highlights, including attending the Filipino Mural project, the Flag Raising Ceremony, and holding the first Academic Affairs Committee. She discusses recruitment efforts and early initiative discussions for the Academic Affairs Committee.

B. Director of Business Affairs (Presenters: Ashna Gandhi)

The Director of Business Affairs will present their board report.

 [A. Gandhi Board Report 09.09.2026.pdf](#)

Director Hernandez is excused for a point of personal privilege at 5:04pm. Director Gandhi begins with her highlights, including her first liaison meeting, the A.S. Operations Committee Meeting, and her one on one with Vice President of Administration Lo. She shares information about meeting with a campus organization, Student Homes Coalition, and potential future collaborations.

C. Director of Co-Curricular Affairs (Presenters: Alec Lozano)

The Director of Co-Curricular Affairs will present their board report.

 [A.Lozano Board Report - 9.09.2026.pdf](#)

Director Ranka is excused for a point of personal privilege at 5:07pm. Director Hernandez is re-recognized at 5:07pm.

Director Lozano highlights that Homecoming Royalty nominations are live as of yesterday and encourages students to nominate. He highlights his recruitment efforts for Programming Board and that homecoming week is in October.

D. Director of Communications (Presenters: Kimaya Ranka)

The Director of Communications will present their board report.

 [K.Ranka Board Report - 09.09.26.pdf](#)

5:10pm - Director Ranka shares plans to utilize social media to connect with students and highlights their attendance at the A.S. Audit Committee. She shares ideas for an upcoming social media campaign.

E. Director of Intercultural Affairs (Presenters: Jimena Prieto)

The Director of Intercultural Affairs will present their board report.

 [J.Prieto Board Report - 09.09.2026.pdf](#)

Director Prieto shares that she has been introduced to her liaison and has held a meeting to gather interest for their committee. She encourages students to get involved.

F. Director of Internal Affairs (Presenters: Tirth Thakkar)

The Director of Internal Affairs will present their board report.

 [T.Thakkar Board Report - 09.09.26.pdf](#)

Director Thakkar highlighted that they chaired a successful first Internal Affairs committee. He highlights the committee's discussions and upcoming work on governing documents. He highlights his recruitment efforts for the Internal Affairs committee.

Director Ranka is re-recognized at 5:10pm

G. Director of Legislative Affairs (Presenters: Maxwell Fairleigh)

The Director of Legislative Affairs will present their board report.

 [M.Fairleigh Board Report - 09.9.26.pdf](#)

Director Fairleigh shares his highlights, including the Flag Raising Ceremony, connecting with SJSU Community and Government Relations, and building connections with students across campus.

H. Director of Student Resource Affairs (Presenters: Leilany Hernandez)

Director of Student Resource Affairs will present their board report.

 [L.Hernandez Board Report - 09.09.26.pdf](#)

Director Hernandez shares her highlights, including meeting with her liaisons, preparing for her first committee meeting, and meeting with students in various spaces on campus.

I. Director of Student Rights and Responsibilities (Presenters: Melody Horoufi)

The Director of Student Rights and Responsibilities will present their board report.

 [M.Horoufi Board Report-9.9.2026.pdf](#)

Director Horoufi began with her highlights, including scheduling meetings with liasons, supporting tabling efforts, and meeting with her advisor. She reviewed her priorities and her progress with them.

J. Director of Sustainability (Presenters: Krupali Makwana)

The Director of Sustainability will present their board report.

 [K.Makwana Board Report - 9/9/2026.pdf](#)

Director Makwana shares her highlights, including the first Finance Committee Meeting, meeting with the Environmental Resource Center group on campus, and highlighted Bypass numbers.

XIII. Announcements

President Akin shares that the Black Student Union is hosting their first general meeting.
Vice President of Finance Tuidelaibatiki highlights Spartan Squad Kick Off on Thursday.
Executive Director Leung reminds the Board of Directors to RSVP for the A.S. All Staff Professional Development Day and to attend the upcoming Football game for the Student Charge.
Director Thakkar reminds the Board that their committee will be working on the Elections Regulation Manual and encourages feedback from the current board.
Director Shaheen and Vice President of Finance Tuidelaibatiki encourages the Board to recruit for committees.

XIV. Adjournment

Motion:

Chair Lo recommends a motion to adjourn the meeting at 5:31pm.

Motion moved by Vice President of Finance Tuidelaibatiki and motion seconded by Director Gandhi. Vote: 11-1-0, meeting adjourns.



Shannon Lo
2026-09-17 06:57 UTC

2026-2027
Associated Students
Board of Directors

Date: 9.9.2026
ROLL CALL

NAME	Attendance
President Akin	X
Vice President of Administration Lo	X
Vice President of Finance Tuidelaibatiki	X
Director Shaheen	X
Director Gandhi	X
Director Lozano	X
Director Ranka	X
Director Prieto	X
Director Thakkar	X
Director Fairleigh	X
Director Hernandez	X
Director Horoufi	X
Director Makwana	X
Non-voting Members	
Executive Director Kingson Leung	X
University Representative Heather French	X
Recording Secretary - Abby Escobar	X

Legends:

X – Present

A – Absent

Guests: Diana Victa, Janely Pulido, Mari Fuentes-Martin, Brindhaa Krishnan,
 Beverly Corriere, Anthony Montes,